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UW System to Restructure UW Colleges and UW-Extension to Expand Access to Higher Education

UW System proposes restructuring campuses to improve student access and success, increase efficiency and save resources, and better align with Wisconsin's future workforce needs

UW System President Ray Cross announces he will propose merging UW Colleges with four-year UW institutions as part of a broader restructuring of UW Colleges and UW-Extension. There are currently 13 two-year UW Colleges campuses located statewide. Under his proposal, Cross will propose integrating UW Colleges campuses into UW four-year institutions, effective July 1, 2018. Cross will also propose assigning divisions within UW-Extension to UW-Madison and UW System Administration. The restructuring proposal will come before the Board of Regents in November seeking approval to proceed with implementation planning.

"Change often produces uncertainty, but we cannot be afraid to pursue needed reforms. We must restructure these two organizations given the state's demographic challenges, budgetary constraints, and the need for closer alignment between research and practice," said President Cross. "We want to leverage the strength of our four-year institutions at a time when overall enrollments at UW Colleges are declining. Our goal is to expand access and provide more educational opportunities for more students, while ensuring our faculty are appropriately organized and supported. We are committed to making the transition as smooth as possible for students, faculty, and staff."

"The dramatic demographic declines in this state are undeniable and we have been working hard to ensure the future viability and sustainability of our small campuses. I am optimistic about the potential of this new structure to keep student access and student success at the forefront," said Cathy Sandeen, Chancellor for UW Colleges and Extension. "Our team has been enacting major change and transformation efforts for the past three years so we're well positioned to help lead a smooth transition upon Board approval. Our goal is to ensure the successful future for these campuses because we need more doors open wider to more people in this state than ever before."

Restructuring Objectives

- Maintaining and expanding access to higher education by offering more general education and upper-level courses at the integrated branch campuses
- Identify and reduce barriers to transferring credits within the UW System
- Maintain affordability by continuing current tuition levels at the branch campuses post-merger for general education courses
- Further standardize and regionalize administrative operations and services to more efficiently use resources
- Leverage resources and shared talent at our institutions to get more students into and through the educational pipeline, better aligning the university to meet Wisconsin's projected workforce needs

The proposed restructuring will allow the UW System to better address current and projected enrollment and financial challenges at the two-year institutions, while maintaining the important UW presence in local communities. Business and community leaders stressed the important economic and cultural role UW institutions play in their regions when providing feedback for the UW System's 2020/FWD strategic framework.

Demographic trends indicate that current enrollment challenges are not likely to significantly improve in coming years.

"By 2040, nearly 95% of total population growth in Wisconsin will be age 65 and older, while those of working age 18-64 will increase a mere 0.4%. Our labor force growth will be flat, while the demand for an educated labor force is growing exponentially," said Cross. "We must plan for the future *now* and be increasingly bold in our efforts to get more students through the educational pipeline to help meet Wisconsin's needs. We must do this by improving access to higher education and keeping it affordable for students and families."

This proposal will help avoid closing any UW Colleges' campus while maintaining a university presence in these Wisconsin communities. UW Colleges Online will move to UW System Administration under the Continuing Education, Outreach and Elearning (CEOEL) umbrella.

UW COLLEGES PROPOSED CAMPUS STRUCTURE Effective July 1, 2018						
UW Colleges Campus	UW Four-Year Institution					
UW-Barron County	UW-Eau Claire					
UW-Manitowoc UW-Marinette UW-Sheboygan	UW-Green Bay					
UW-Washington County UW-Waukesha	UW-Milwaukee					
UW-Fond du Lac UW-Fox Valley	UW-Oshkosh					
UW-Baraboo/Sauk County UW-Richland	UW-Platteville					
UW-Marathon County UW-Marshfield/Wood County	UW-Stevens Point					
UW-Rock County	UW-Whitewater					

UW-Extension

Under the proposed plan, <u>UW-Extension Cooperative Extension</u> (including Wisconsin 4-H) and the <u>UW-Extension Conference Centers</u>, would be moved to the state's land grant institution, UW-Madison. The integration of Cooperative Extension and Conference Centers with the state's land-grant institution is consistent with the practice in other states, including Illinois, Michigan, and Pennsylvania. It will also provide more opportunities to connect the important practical work of extension agents with the research enterprise at UW-Madison.

Other divisions of UW-Extension would be integrated within UW System Administration to continue their statewide role:

- Division of Business and Entrepreneurship (DBE)
- Broadcasting and Media Innovations (BAMI) including Wisconsin Public Television and Wisconsin Public Radio
- Continuing Education, Outreach and E-learning (CEOEL) including UW Flexible Option

UW-EXTENSION PROPOSED STRUCTURE Effective July 1, 2018							
UW-Extension Cooperative Extension UW-Extension Conference Centers	UW-Madison						
Business and Entrepreneurship Division Broadcasting and Media Innovations (BAMI) including Wisconsin Public Television and Wisconsin Public Radio	UW System Administration						
Continuing Education, Outreach and E- learning (CEOEL) including UW Flexible Option							

Proposed UW Colleges and UW-Extension Restructuring UW-EAU CLAIRE **W**-GREEN BAY **UW-STEVENS POINT** UW-Fox Valley 🖈 UW-OSHKOSH UW-MADISON UW-Waukesha UW-Richland * UW-MILWAUKEE W-WHITEWATER UW-PLATTEVILLE *UW-Rock County UW SYSTEM ADMINISTRATION UW-EXTENSION Division of Business and Entrepreneurship (DBE) Broadcasting and Media Innovation (BAMI) Continuing Education, Outreach and E-Learning (CEOEL) UW Colleges Online Cooperative Extension (COOP) UW-Extension Conference Centers

WISCONSIN POPULATION 2010 Census vs. 2040 Projections					
Age	Number of People	Growth			
0-17	+ 27,438	+ 2.1%			
18-64	+ 15,150	+ 0.4%			
65-84	+ 598,121	+ 90.8%			
85 and older	+ 168,205	+ 141.9%			
By 2040: 94.7% of total population growth will be age 65 and older.					

Source: UW-Milwaukee

UW COLLEGES FULL-TIME EQUIVALENT (FTE) STUDENT ENROLLMENT										
	2010	2011	2012	2013	2014	2015	2016	Preliminary Fall 2017	Enrollment Change 2010-17	Percent Change 2010-17
UW-Baraboo/Sauk County	466.1	493.7	462.5	444.8	426.7	393.4	386.8	327.9	-138	-30%
UW-Barron County	484.0	490.7	461.2	415.3	403.3	360.3	303.9	315.1	-169	-35%
UW-Fond du Lac	651.0	607.9	564.1	555.7	493.0	451.4	406.7	431.1	-220	-34%
UW-Fox Valley	1,380.9	1,354.2	1,359.2	1,341.5	1,277.1	1,169.3	1,014.1	947.7	-433	-31%
UW-Manitowoc	517.1	553.9	486.1	430.4	364.0	370.3	290.3	250.7	-266	-52%
UW-Marathon County	1,114.7	1,076.7	1,001.8	967.7	803.7	680.6	601.8	547.5	-567	-51%
UW-Marinette	335.3	318.5	332.7	335.1	336.3	307.3	196.2	191.7	-144	-43%
UW-Marshfield/Wood Cnty	534.3	500.5	446.5	450.1	408.3	382.6	319.1	281.0	-253	-47%
UW-Richland	386.1	392.7	410.1	401.9	377.6	325.3	203.4	202.5	-184	-48%
UW-Rock County	919.0	966.5	957.9	893.1	832.9	821.3	743.2	661.3	-258	-28%
UW-Sheboygan	639.3	649.5	599.5	539.7	529.5	503.1	416.5	371.5	-268	-42%
UW-Washington County	851.2	793.9	741.9	765.5	727.5	662.5	578.0	545.9	-305	-36%
UW-Waukesha	1,680.3	1,650.6	1,554.4	1,570.6	1,588.3	1,479.5	1,308.0	1,199.2	-481	-29%
UW Colleges Online	446.7	527.1	569.0	606.3	768.7	795.6	851.3	839.5	393	88%
UW Colleges Total	10,406.1	10,376.3	9,946.8	9,717.5	9,336.6	8,702.7	7,619.4	7,112.6	-3,293	-32%
Source: UW System Office of Policy Analysis and Research										